

**DEFENSE MANPOWER COMMISSION**

1111 18TH STREET, N.W.  
WASHINGTON, DC 20036

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EXECUTIVE DIRECTOR

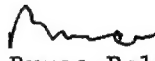
LGEN Vernon A. Walters, USA  
Deputy Director  
Central Intelligence Agency  
Washington, D. C. 20505

Dear Dick:

On behalf of the Commissioners and members of the staff of the Defense Manpower Commission, I want to express our deep appreciation for the excellent CIA briefing and conference on the Soviet military manpower system, costs and teeth-to-tail ratios. The briefing and discussion on the Soviet forces were well organized, well presented, responsive to our needs and interests, and very helpful to us. Please convey our compliments and appreciation to all concerned.

We are indebted to you for arranging the briefing and for your personal participation in it. The Commissioners were particularly impressed by your remarks at the beginning and by your wide ranging insights concerning the armed forces of other countries. In short, it was a good day which should enhance our understanding and our overall study effort of United States defense manpower.

Warm regards,

  
Bruce Palmer, Jr.  
General, USA (Ret.)